

Clinical Research Project Management

CRX08 Conference
8 August 2008

Agenda

- Is project management for you?
- “Nobody told me” - Communications
- “What could possibly go wrong?” - Risk
- “We need it done yesterday” - Time
- Summary

Is Project Mgt for you?

- Clinical trial projects
- Trial project roles
- Project planning - theory & practice
 - *Plans are useless, planning is everything*
- Project management - theory & practice
- Coordinating parties & multiple projects
- Managing conflict & managing change

Communications in Trials

- How do you ‘market’ your trials, internally and externally?
- What type of media do you prefer, and for what situations?
- What portion of your time is spent on communication?
- How do you measure how well you’re communicating?

Communications in Trials

- “Nobody told me!”
- Identifying stakeholders
- Establishing communications
- Dealing with conflict
- Dealing with change
- Reporting progress
- Measuring effectiveness

Risk - Questions

- What risks have you taken in your life?
- What risks do you take these days in your daily life?
- Ever been through a red light (okay, it looked orange)?
- What are the worst possible consequences of doing this?
- Why then do we do it?

Risk in Clinical Trials

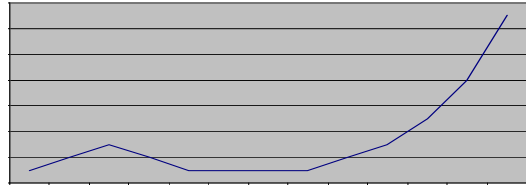


- “What could possibly go wrong?”
- Identification
- Prioritisation
- Mitigation
- Monitoring risks
- Open Forum

Time Mgt in Trials



- Graph called “Student Distribution” – Why?
- How could trials take advantage of this?



Time Mgt in Trials



- Project plan (Gantt chart)

ID	Task Name	Duration	'03 May				'03 Jun						
			21	28	05	12	19	26	02	09	16		
1	Sample Project	40 days	[Gantt bar spanning from May 21 to June 16]										
2	Planning	20 days	[Gantt bar spanning from May 21 to June 10]										
3	Project Charter	2 days	[Gantt bar from May 21 to May 23]										
4	Interviews	13 days	[Gantt bar from May 23 to June 5]										
5	Establish Groups	3 days	[Gantt bar from May 23 to May 26]										
6	Interview People	5 days	[Gantt bar from May 26 to May 31]										
7	Document Data	5 days	[Gantt bar from May 31 to June 5]										
8	Agree Scope & Plan	5 days	[Gantt bar from June 5 to June 10]										
9	Signoff Scope & Plan	0 days	[Gantt bar from June 10 to June 10]										
10	Start Up	3 days	[Gantt bar from June 10 to June 13]										
11	Major Deliverables	15 days	[Gantt bar from June 13 to June 28]										
12	Close Out	2 days	[Gantt bar from June 28 to June 30]										

Time Mgt in Trials



- “We need it done yesterday”
- Contingency
- Ripple Effect
- Optimism
- The Last Minute
- Fast Tracking
- Crashing

Summary



- Clinical trial projects and roles
- Project planning
- Communications & stakeholders
- Risk management
- Time management
- Multiple projects
- Conflict management
- Change management